Higher Education Reform, Innovations and Nuts and Bolts of Institutionalization of Achievements

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CSS, Tbilisi, June 30, 2006
What is the University?

A university is an institution of higher education and research, which grants academic degrees at all levels (bachelor, master, and doctorate) in a variety of subjects. A university provides both tertiary and quaternary education. The word university is derived from the Latin universitas, meaning corporation, since the first medieval European universities were simply groups of scholars.
Do we have University?

- New Law of Higher Education
- Three-tier education
- Quality assurance
- Students mobility
- Bologna - Transnational corporation

- ჯავახობის უზავთულობის პირველი კუთხი
- სამმორცვალო სახელმწიფო საზოგადო პარტია
- საქართველოს სასტუმროებით ტურიზმი
- საქართველოს სამკუთხედო საქმე
- ბოლონია - თრანსნაციონალური კორპორაცია
Do we know where we are?

- curriculum
- teaching methodologies
- qualifications
- employability
- quality of teaching and research

- სასწაულო
- მონაცვლეობა
- სკოლალური
- სამუშაოობა
- შუამძღვანელობა და
  კვლევითი საკმაობა
Do we know what we want?

- To be best research university - serving society by generation the new knowledge and teaching
International AID

OSI HESP grant – Developing Graduate Programs in Social Sciences at Tbilisi State University

რაზს საზოგადოების გარემოსსაცემიბის პროგრამა - საზოგადოებათა სასწავლებელო პროგრამათა შეფასება დამატებით სამეცნიერო ჟურნალებში
Aims of the project

- Human capacity development
- Research capacity development
- Improvement of teaching quality
- Institutional sustainability
Achievements

- two new graduate programs
- over 26 new courses
- embedding research based teaching at MA
- implementation of ECTS
- quality assurance
- regulations and degree requirements
- interdisciplinary approach
Achievements

- 2004-05 - PhD Concept Paper
- International Conferences:
  - 2005 - Setting PhD Programs in Bologna Context,
  - 2006 - Developing PhD Studies in Social and Political Sciences at Tbilisi State University
  - 2006 - Rebuilding research universities: towards European Higher Education and Research Area, Bologna 2010
## Achievements

### Institutional Development

- **2004** - Developing the research module for MA programs and setting the quality assurance system at universities.

- **2005** - Institutional Management and Development of Curriculum of Faculty of Social and Political Studies at Tbilisi State University.

- **2006** - Developing the new curriculum for Faculty of Social and Political Studies.
Institutionalization

- Autonomy of the Faculty/ School
- Grant holders’ perception: individual vs. institutional
- Faculty as a corporation
- Top-down management vs. bottom-up
- Misuse already existing resources
- Policy, evaluation, measurement
- strategic planning - institutional research and development
Meeting the Bologna 2010

- From Crisis Management to Sustainable Development
- Developing the academic potential: PhD Studies and Graduate School
- Research and Development
- Quality assurance and self-awareness
- Diversification of Funding - University autonomy